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Retirement Realities & Generating Income in a Low Rate Environment



AAll Houston Chapter
Sep 17, 2016

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Agenda

- Retirement Is Changing
- Goal Based Money Buckets
- Developing Your Retirement Income Plan
- Investment Traps/Pitfalls
- Investment Resources



Retirement Pop-Quiz

Q1: What is the average life expectancy ?

68 in 1960

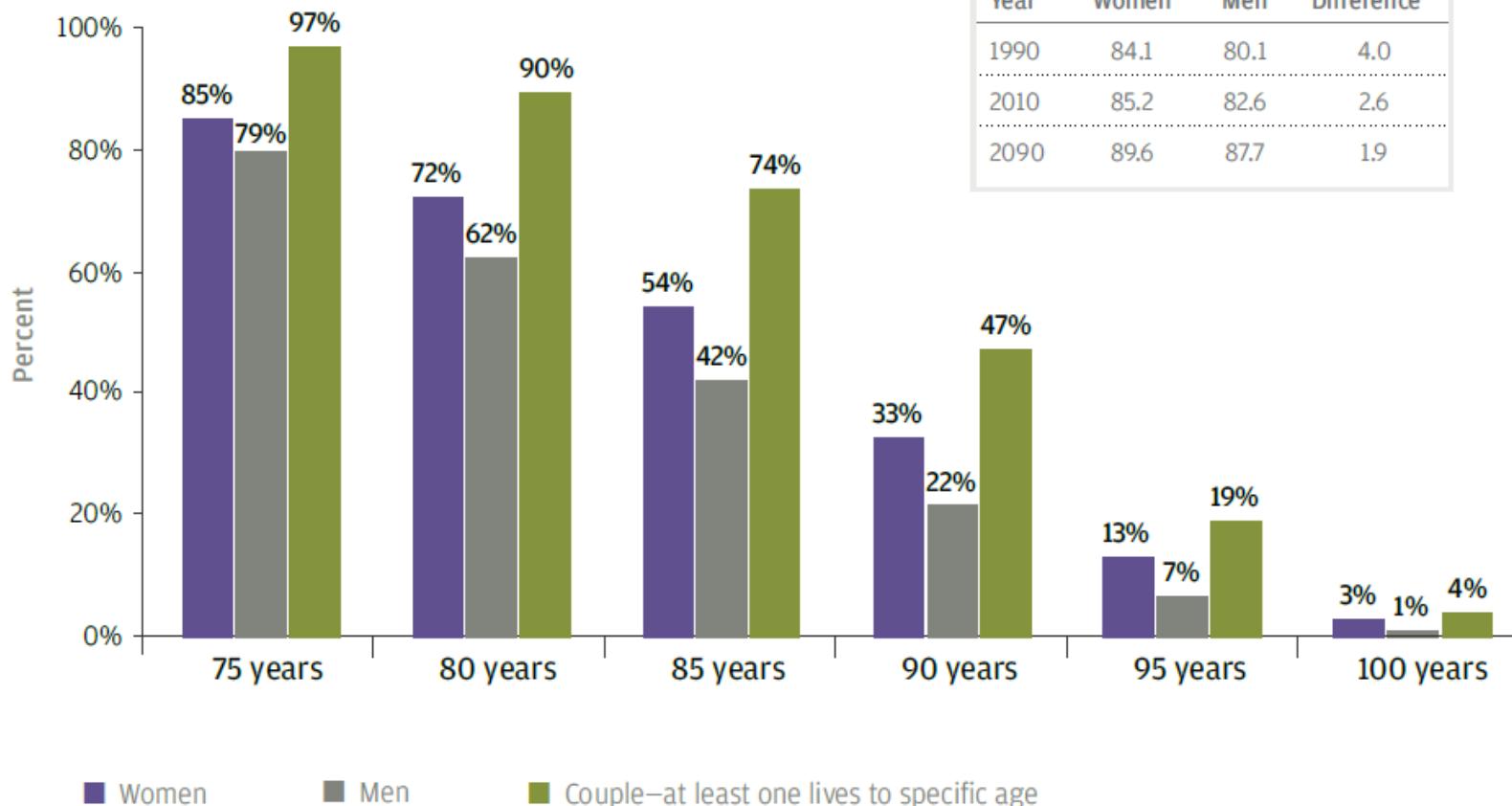
79 in 2015

Source: U.S. Census Bureau



Retirement Realities-Longevity Risk

If you are 65, the probability of living to a certain age or beyond



Average life expectancy at age 65

Year	Women	Men	Difference
1990	84.1	80.1	4.0
2010	85.2	82.6	2.6
2090	89.6	87.7	1.9

Source: JPMorgan

Chart: Social Security Administration, Period Life Table, 2011 (published in 2015), J.P. Morgan Asset Management.

Table: Social Security Administration 2015 OASDI Trustees Report.



Retirement Pop-Quiz

Q2: If you invested \$10,000 in a Money Market Account for one year, what could you buy with the interest earned?

Retirement Realities: Low Interest Rate

After one year, a \$10,000 investment would earn:



MONEY MARKET ACCOUNTS

\$8

Yields as of
June 30, 2016 0.08%



ONE-YEAR CDs

\$22

0.22%



10-YEAR TREASURIES

\$164

1.64%

Source: Franklin Templeton

This chart is for illustrative purposes only and does not reflect the performance of any Franklin, Templeton or Franklin Mutual Series fund. Past performance does not guarantee future results.*

It's important to note that money market accounts and CDs are insured by the Federal Deposit Insurance Corporation (FDIC) for up to \$250,000 and CDs offer a fixed rate of return. Treasuries, if held to maturity, offer a fixed rate of return and fixed principal value; their interest payments and principal are guaranteed. Fund investment returns and share prices will fluctuate with market conditions, and investors may have a gain or a loss when they sell their shares.

Sources: FRED; Federal Reserve. Money Market Accounts yield data is from FRED: <https://research.stlouisfed.org/fred2/series/MMNRRNJ>. 1-Year CDs yield data is from FRED: <https://research.stlouisfed.org/fred2/series/CD12NRRNJ>. 10-Year Treasury Yield is from the Federal Reserve's H.15 Report. Amount earned on a 1-Year \$10,000 investment assumes the investment is made on the as of date below.



Low Interest Rate Environment

	10-Year (9/01/2016)	Fitch Credit Ratings
US	1.56%	AAA
Italy	1.13%	BBB+
Spain	0.93%	BBB+
France	0.16%	AA
Japan	-0.08%	A
Germany	-0.08%	AAA

Data Source: Bloomberg. Fitch.
Data as of 09/01/2016.



Negative Interest Rate Policy (NIRP)

Central Bank	Announcement Date
Danmarks Nationalbank	7/9/2012
European Central Bank	6/5/2014
Swiss National Bank	12/18/2014
Sveriges Riksbank	2/12/2015
Bank of Japan*	1/29/2016

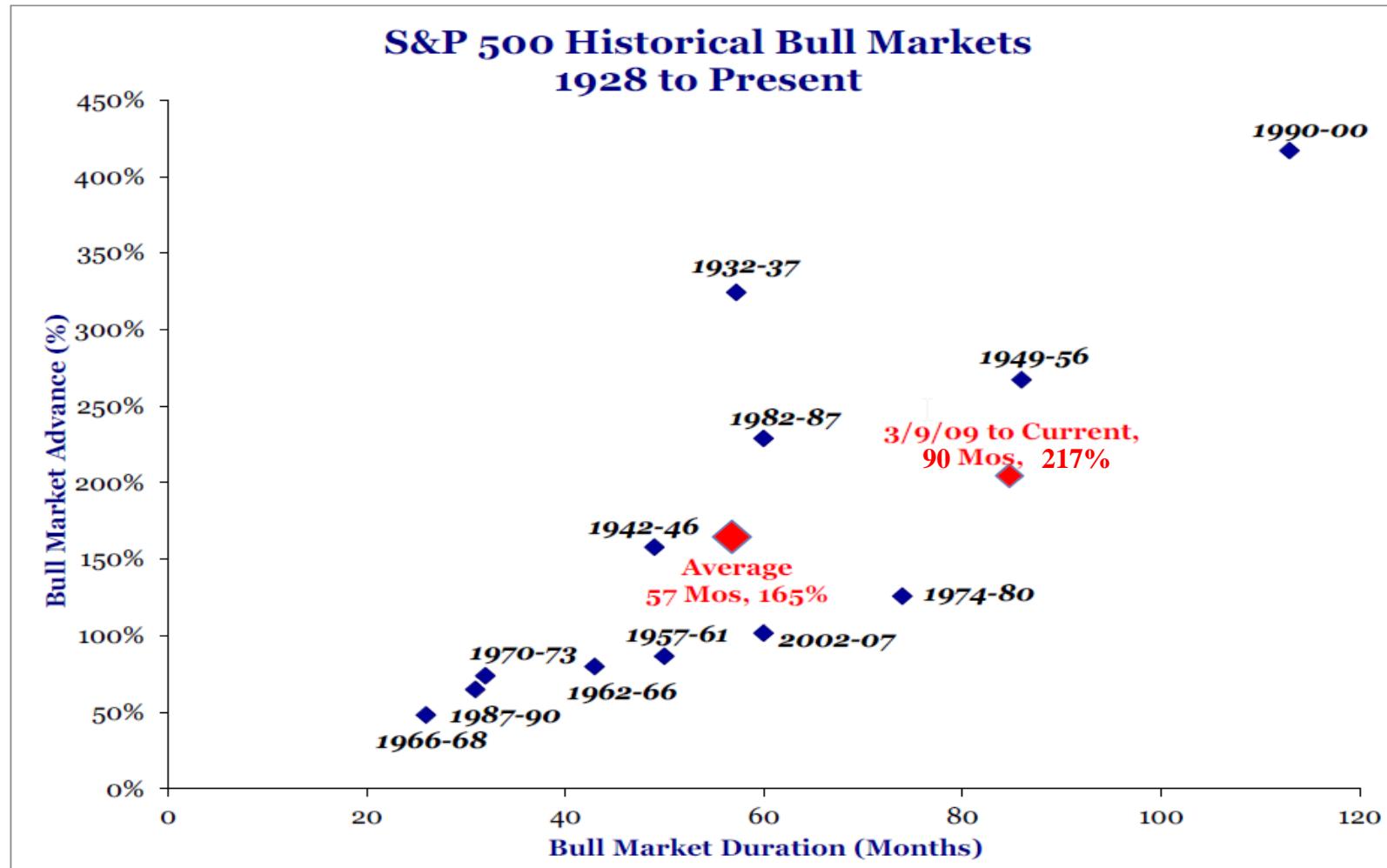


The Unintended Consequence of NIRP





Retirement Realities: Late Stage in a Bull Market

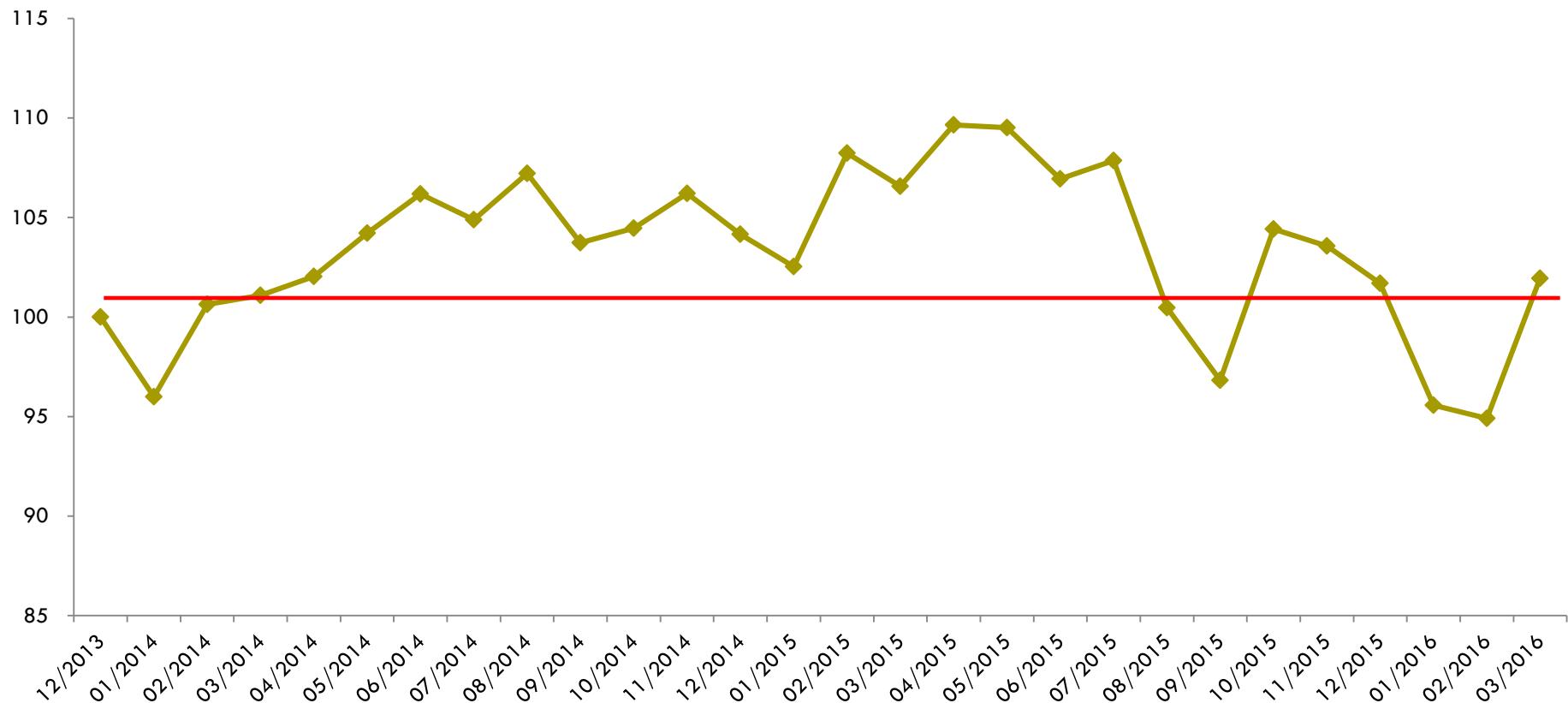


Data Source: Strategas



Retirement Realities-Range Bound Equity Market

MSCI ACWI



Data Source: Morningstar



New Realities Require New Solutions

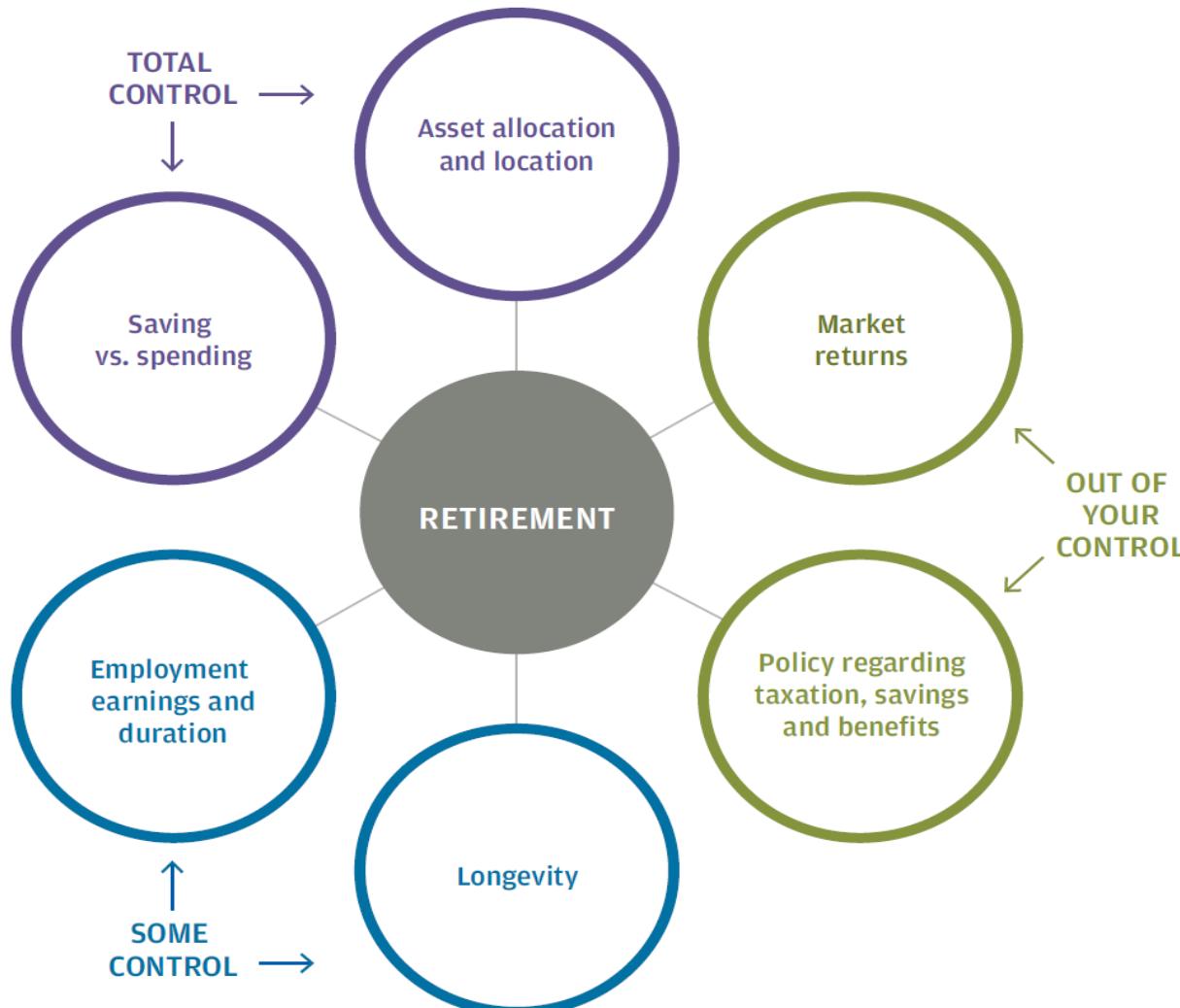
The need for a stable and increasing stream of income

Bonds: Low Interest Rates

Stock markets may be range bound.



The Retirement Equation



Source: JPMorgan



The Bucket Strategy:

Allocate Money Buckets Based on Goals

Shorter-Term Needs

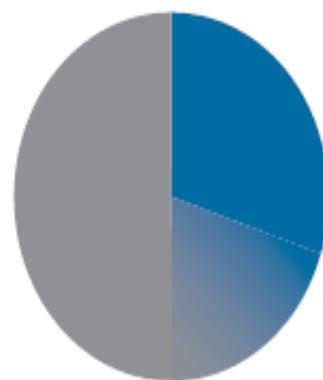
Current Living Expense
18-24 Months



■ Cash & cash
equivalents

Medium-Term Needs

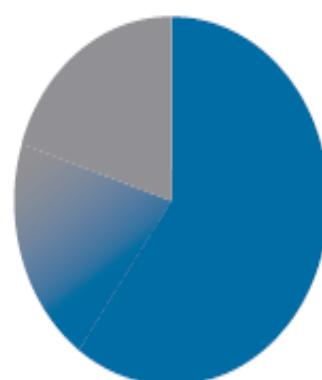
Replacement Income Source
2-7 Years



■ Stocks
■ Bonds

Long-Term Needs

Capital Appreciation &
Inflation Protection 10 Years+



■ Stocks
■ Bonds



How to Generate Income

Examples



Investing involves risk, including the potential loss of principal. Sector investing may involve a greater degree of risk than investments with broader diversification. There are no guarantees that dividend-paying stocks will continue to pay dividends. In addition, dividend-paying stocks may not experience the same capital appreciation potential as non-dividend-paying stocks. International investing involves additional risks including risks associated to foreign currency, limited liquidity, government regulation, and the possibility of substantial volatility due to adverse political, economic and other developments.

Any fixed income security sold or redeemed prior to maturity may be subject to a substantial gain or loss. Bonds are also subject to other types of risks such as call, credit, liquidity, interest rate, and general market risks. Municipal bond offerings are subject to availability and change in price. Depending upon the municipal bond offered, alternative minimum tax and state/local taxes could apply. Municipal bonds may not be suitable for all investors. Treasuries are debt securities issued by the United States government and secured by its full faith and credit. High Yield Bonds carry increased risks of price volatility, illiquidity, and the possibility of default in the timely payment of interest and principal.

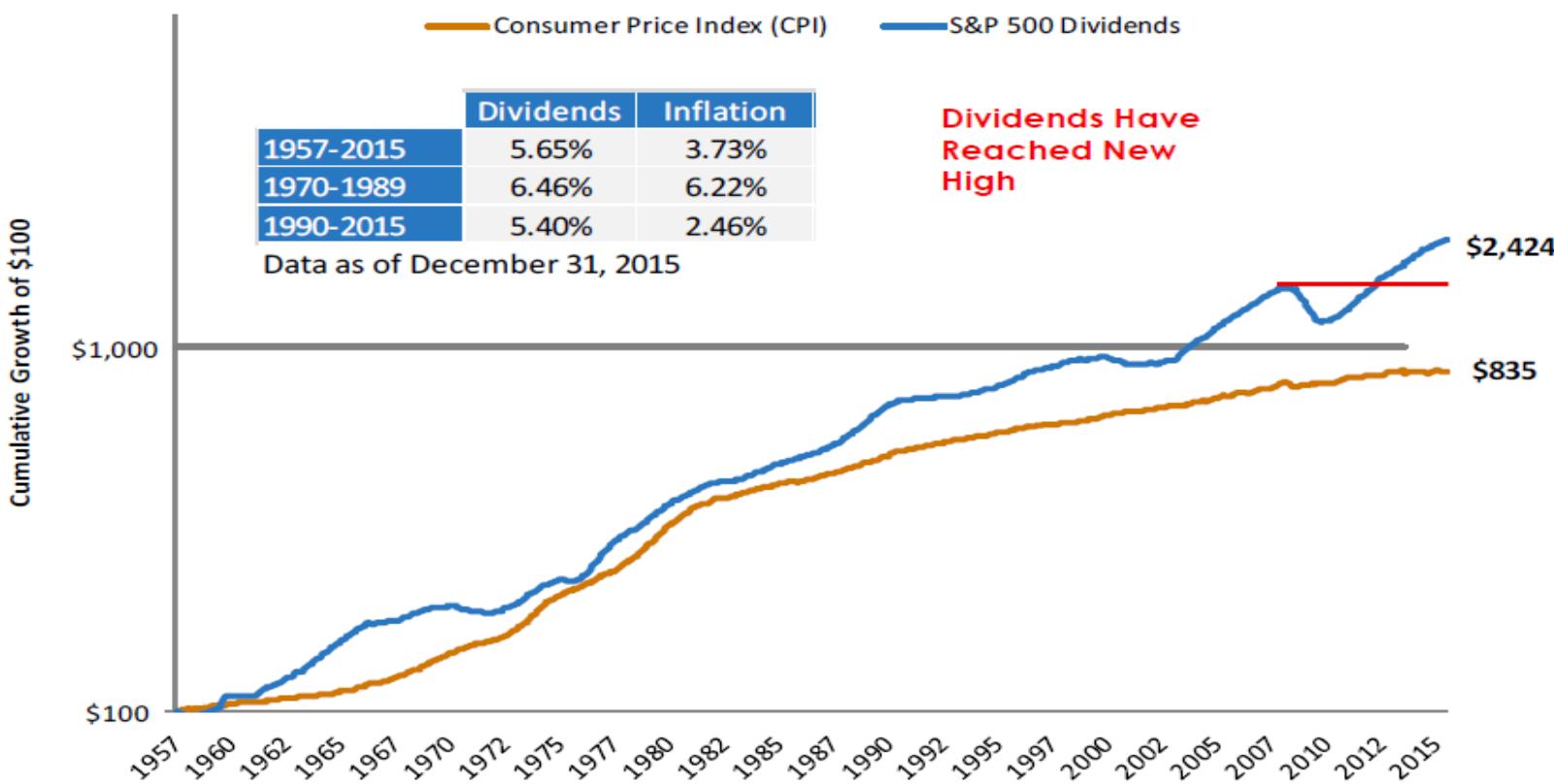
An investment in a REIT involves a high degree of risk and is not suitable for all investors. Risk factors include but are not limited to: a lack of liquidity, limited transferability and share repurchase at a share price less than initially paid, variations in rental income, and changes in the value of the properties. There is no assurance that the investment objectives of a REIT will be attained.

MLPs have unique risks, such as liquidity risk, concentration risk, liability risk, interest rate risk and regulatory risk. Further, MLPs have unique tax characteristics that may make tax reporting more complicated, and possibly more costly, than for other investments. As a result, MLPs are not suitable for all investors.



The Case for Dividends

- Historically, U.S. dividends have grown by over 5% per year and almost 2% ahead of inflation.



Source: WisdomTree, Bloomberg. Investing involves risk, including the potential loss of principal. No investment strategy can guarantee an income, a profit or protect against loss. Past performance does not necessarily predict future results.



Dividend Grower vs. Payers

	Dividend Payers	Dividend Growers
Current Yield	Higher	Lower
Dividend Increase YoY	Maybe not	Yes

Investing involves risk, including the potential loss of principal. No investment strategy can guarantee an income, a profit or protect against loss. Past performance does not necessarily predict future results. There are no guarantees that dividend-paying stocks will continue to pay dividends. Companies may reduce or eliminate the payment of dividends at any given time. In addition, dividend-paying stocks may not experience the same capital appreciation potential as non-dividend-paying stocks.

S&P Sectors

GICS Sectors	Dividend Yield	Examples
Telecom	4.58	T-Mobile, Sprint
Energy	3.76	Exxon Mobil, Chevron, Schlumberger
Utilities	3.25	Duke Energy, Southern Company
Consumer Staples	2.68	P&G, Walmart, Philip Morris
Industrials	2.43	GE, 3M, Boeing
Financials	2.42	JPMorgan, Goldman Sachs, Berkshire Hathaway
Materials	2.37	Dow Chemical, Praxair, Air Products
Consumer Discretionary	1.79	Walt Disney, Home Depot, Starbucks
Healthcare	1.73	J&J, Pfizer, Merck
Information Technology	1.70	Apple, Microsoft, Google
REITs	?	Simon Property Group, Public Storage

Source: Alliance Bernstein

For informational purposes only. This is not a recommendation, offer or solicitation to buy or sell any specific security.

Dividend yield (projected) for a stock is the percentage of its stock price that a company is projected to pay out as dividends. It is calculated by dividing estimated annual dividends per share (DPS) for the current fiscal year by the company's most recent month-end stock price. Morningstar calculates internal estimates for the current year DPS based on the most recently reported DPS and average historical dividend growth rates. This is one of the five value factors used to calculate the Morningstar Style Box. For portfolios, this data point is calculated by taking an asset-weighted average of the dividend yields of all the stocks in the portfolio.

There are no guarantees that dividend-paying stocks will continue to pay dividends. Companies may reduce or eliminate the payment of dividends at any given time. In addition, dividend-paying stocks may not experience the same capital appreciation potential as non-dividend-paying stocks.

Types of Bonds

- U.S. Government
- TIPS (Treasury Inflation-Protected Securities)
- Municipal
- Mortgage-Backed Securities
- Investment-Grade Corporate
- Below-Investment Grade or High Yield (aka Junk)
- International

Any fixed income security sold or redeemed prior to maturity may be subject to a substantial gain or loss. Bonds are also subject to other types of risks such as call, credit, liquidity, interest rate, and general market risks. Municipal bond offerings are subject to availability and change in price. Depending upon the municipal bond offered, alternative minimum tax and state/local taxes could apply. Municipal bonds may not be suitable for all investors. Lower rated debt securities, sometimes called junk bonds, carry increased risks of price volatility, illiquidity, and the possibility of default in the timely payment of interest and principal. Investments in CMOs may involve a high degree of risk and are intended for sale only to qualified investors capable of understanding the risks entailed in purchasing such securities. Treasuries are debt securities issued by the United States government and secured by its full faith and credit. Income from treasury securities is exempt from local and state taxes. International investing involves additional risks including risks associated to foreign currency, limited liquidity, government regulation, and the possibility of substantial volatility due to adverse political, economic and other developments.



The Case for Municipal Bonds

Improving Fundamentals

- In the first half of 2016, for muni issuers:
- Fitch: 112 upgrades and 62 downgrades;
- Standard & Poor's: 272 upgrades and 130 downgrades

Supporting Technical

- Demand: 45 consecutive weeks of inflows through the second week of August
- Supply: decreased mainly due to reduced dealer inventory, relatively low primary market supply, and a drop in the average number of bonds

Attractive Tax-Free Income

- Exempt from federal taxes;
- May also be exempt from state and local taxes

Source: Lord Abbett

In general, the bond market is volatile as prices rise when interest rates fall and vice versa. Any fixed income security sold or redeemed prior to maturity may be subject to a substantial gain or loss. An issuer may default on payment of the principal or interest of a bond. Bonds are also subject to other types of risks such as call, credit, liquidity, interest rate, and general market risks. Treasuries are debt securities issued by the United States government and secured by its full faith and credit. Income from treasury securities is exempt from local and state taxes. Municipal bond offerings are subject to availability and change in price. Depending upon the municipal bond offered, alternative minimum tax and state/local taxes could apply. Municipal bonds may not be suitable for all investors. Please see your tax professional prior to investing.



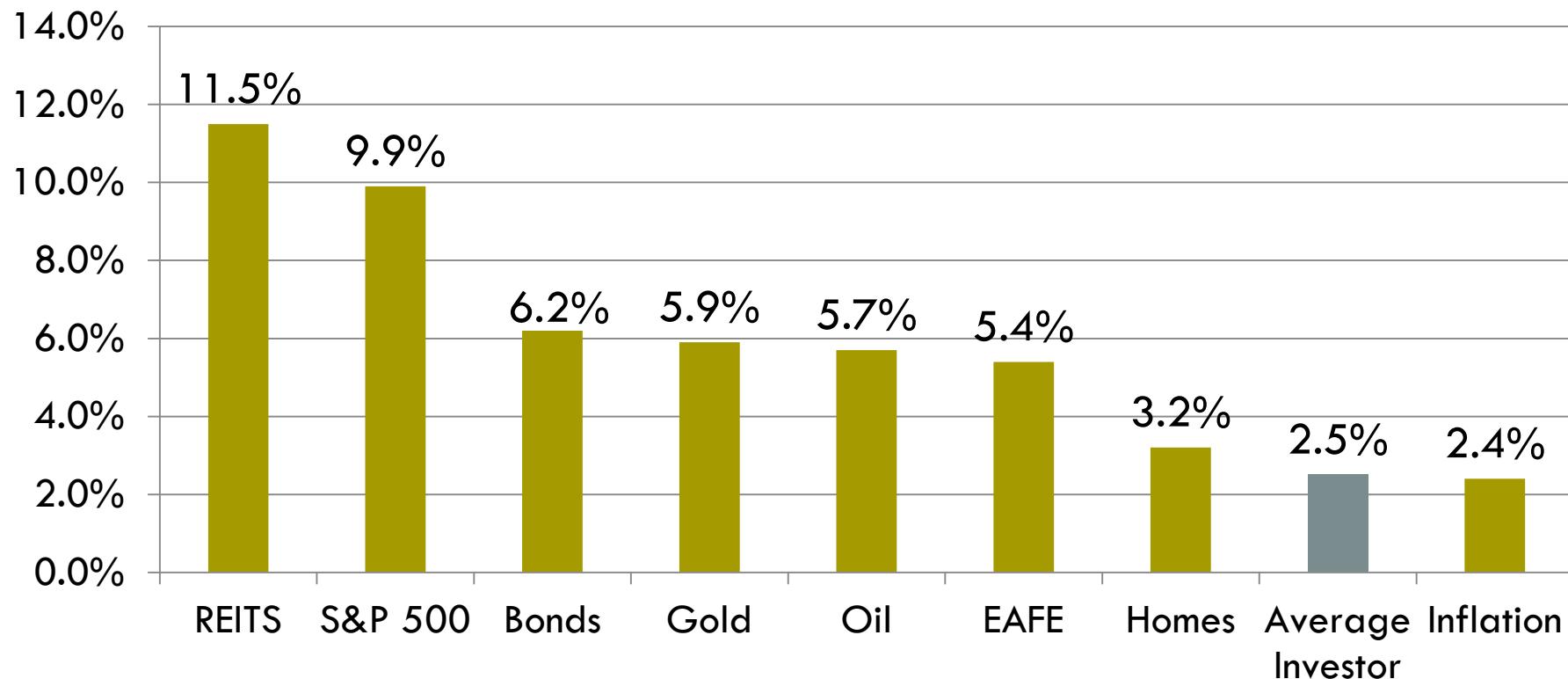
Principal Risks Associated

Asset Class	Market Risk	Credit Risk	Interest Rate Risk	Liquidity Risk	Commodity Risk
Dividend Stocks	✓		✓		
REITs			✓	✓	
MLP			✓		✓
Utilities	✓		✓		
High Yield Bonds	✓	✓		✓	
Municipal Bonds			✓		
Investment Grade Bonds			✓		



Investment vs. Investor Performance

20-year Annualized Returns by Asset Class (1995 – 2014)



Source: Morningstar Direct, Dalbar Inc., J.P. Morgan Asset Management. (Bottom) Indexes used are as follows: REITS: NAREIT Equity REIT Index, EAFE: MSCI EAFE, Oil: WTI Index, Bonds: Barclays Capital U.S. Aggregate Index, Homes: median sale price of existing single-family homes, Gold: USD/troy oz, Inflation: CPI. Average asset allocation investor return is based on an analysis by Dalbar Inc., which utilizes the net of aggregate mutual fund sales, redemptions and exchanges each month as a measure of investor behavior. Returns are annualized (and total return where applicable) and represent the 20-year period ending 12/31/14 to match Dalbar's most recent analysis.

22
Data as of March 31, 2015.



Avoid Investment Traps/Pitfalls

- Law of Recency
- Herding
- Market Timing
- Chasing Yield



Behavioral Traps-Law of Recency



The assumption that “Past performance is an indicator of future results.”



Asset Classes Move In and Out of Favor

The Callan Periodic Table of Investment Returns

Annual Returns for Key Indices Ranked in Order of Performance (1996–2015)

1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015
S&P 500 Growth	S&P 500 Growth	S&P 500 Growth	MSCI Emerging Markets	Russell 2000 Value	Russell 2000 Value	Barclays Agg	MSCI Emerging Markets	MSCI Emerging Markets	MSCI Emerging Markets	MSCI Emerging Markets	Barclays Agg	MSCI Emerging Markets	Russell 2000 Growth	Barclays Agg	MSCI Emerging Markets	Russell 2000 Growth	S&P 500 Growth	S&P 500 Growth	
23.97%	36.52%	42.16%	66.42%	22.83%	14.02%	10.26%	56.28%	25.95%	34.54%	32.59%	39.78%	5.24%	79.02%	29.09%	7.84%	43.30%	14.89%	5.52%	
S&P 500	S&P 500	S&P 500	Russell 2000 Growth	Barclays Agg	Barclays Agg	Barclays Corp High Yield	Russell 2000 Value	Russell 2000 Value	MSCI EAFE	MSCI EAFE	Barclays Corp High Yield	Barclays Corp High Yield	Russell 2000	Barclays Corp High Yield	Russell 2000 Value	Russell 2000	S&P 500	S&P 500	
22.96%	33.36%	28.58%	43.09%	11.63%	8.43%	-1.41%	48.54%	22.25%	13.54%	26.34%	11.17%	-26.16%	58.21%	26.85%	4.98%	18.05%	38.82%	13.69%	1.38%
S&P 500 Value	Russell 2000 Value	MSCI EAFE	S&P 500 Growth	S&P 500 Value	Barclays Corp High Yield	MSCI Emerging Markets	Russell 2000	MSCI EAFE	S&P 500 Value	Russell 2000 Value	Russell 2000 Value	Russell 2000 Value	Russell 2000 Value	Russell 2000 Value	S&P 500 Value	Russell 2000 Value	S&P 500 Value	Barclays Agg	
22.00%	31.78%	20.00%	28.24%	6.08%	5.28%	-6.00%	47.25%	20.25%	5.82%	23.48%	9.13%	-28.92%	34.47%	24.50%	4.65%	17.68%	34.52%	12.36%	0.55%
Russell 2000 Value	S&P 500 Value	S&P 500 Value	MSCI EAFE	Russell 2000	Russell 2000	Russell 2000 Value	Russell 2000 Value	Russell 2000	S&P 500	S&P 500 Value	Russell 2000	Russell 2000	MSCI EAFE	S&P 500	MSCI EAFE	S&P 500 Growth	Barclays Agg	MSCI EAFE	
21.37%	29.98%	14.69%	26.96%	-3.02%	2.49%	-11.43%	46.03%	18.33%	4.91%	20.81%	-33.79%	31.78%	19.20%	2.11%	17.32%	32.75%	5.97%	-0.81%	
Russell 2000	Russell 2000	Barclays Agg	Russell 2000	Barclays Corp High Yield	MSCI Emerging Markets	MSCI EAFE	MSCI EAFE	S&P 500 Value	Russell 2000 Value	Russell 2000	Barclays Agg	S&P 500 Growth	S&P 500 Growth	Barclays Corp High Yield	S&P 500 Value	Russell 2000	S&P 500	Russell 2000 Growth	Russell 2000 Growth
16.49%	22.36%	8.70%	21.26%	-5.86%	-2.37%	-15.94%	38.59%	15.71%	4.71%	18.37%	6.97%	-34.92%	31.57%	15.12%	-0.48%	16.35%	32.39%	5.60%	-1.38%
Barclays Corp High Yield	Russell 2000 Growth	Barclays Corp High Yield	S&P 500	Russell 2000 Growth	Russell 2000	S&P 500 Value	Russell 2000 Growth	Russell 2000	S&P 500	S&P 500	S&P 500	Russell 2000	S&P 500 Value	Russell 2000 Growth	S&P 500	S&P 500 Value	Russell 2000	S&P 500 Value	
11.35%	12.95%	1.87%	21.04%	-9.11%	-9.23%	-20.48%	31.79%	14.31%	4.55%	15.79%	5.49%	-37.00%	27.17%	15.10%	-2.91%	16.00%	31.99%	4.89%	-3.13%
Russell 2000 Growth	Barclays Corp High Yield	Russell 2000 Growth	S&P 500 Value	MSCI EAFE	S&P 500 Value	S&P 500 Value	Barclays Corp High Yield	Barclays Corp High Yield	Russell 2000 Growth	Russell 2000 Growth	S&P 500 Value	Russell 2000 Growth	S&P 500	S&P 500	Russell 2000	Barclays Corp High Yield	Russell 2000 Value	Russell 2000	
11.26%	12.76%	1.23%	12.73%	-14.17%	-11.71%	-20.85%	28.97%	11.13%	4.15%	13.35%	1.99%	-38.54%	26.47%	15.06%	-4.18%	15.81%	22.78%	4.22%	-4.41%
MSCI EAFE	Barclays Agg	Russell 2000	Barclays Corp High Yield	S&P 500 Growth	S&P 500	S&P 500	S&P 500	S&P 500	S&P 500 Growth	Barclays Corp High Yield	S&P 500 Value	S&P 500 Value	S&P 500 Growth	Russell 2000 Value	S&P 500	Barclays Corp High Yield	Barclays Corp High Yield	Barclays Corp High Yield	
6.05%	9.64%	-2.55%	2.39%	-22.08%	-11.89%	-22.10%	28.68%	10.88%	4.00%	11.85%	1.87%	-39.22%	21.17%	15.05%	-5.50%	14.61%	7.44%	2.45%	-4.47%
MSCI Emerging Markets	MSCI EAFE	Russell 2000 Value	Barclays Agg	Russell 2000 Growth	S&P 500 Growth	S&P 500 Growth	S&P 500 Growth	Barclays Corp High Yield	S&P 500 Growth	Russell 2000	MSCI EAFE	Russell 2000 Value	MSCI EAFE	Russell 2000 Growth	Barclays Agg	MSCI Emerging Markets	Russell 2000 Value		
6.03%	1.78%	-6.45%	-0.82%	-22.43%	-12.73%	-23.59%	25.66%	6.13%	2.74%	11.01%	-1.57%	-43.38%	20.58%	7.75%	-12.14%	14.59%	-2.02%	-1.82%	-7.47%
Barclays Agg	MSCI Emerging Markets	MSCI Emerging Markets	Russell 2000 Value	MSCI EAFE	Russell 2000 Growth	Barclays Agg	Barclays Agg	Barclays Agg	Russell 2000 Value	MSCI Emerging Markets	Barclays Agg	Barclays Agg	Barclays Agg	MSCI Emerging Markets	MSCI EAFE	MSCI Emerging Markets	MSCI EAFE		
3.64%	-11.59%	-25.34%	-1.49%	-30.61%	-21.44%	-30.26%	4.10%	4.34%	2.43%	4.33%	-9.78%	-53.18%	5.93%	6.54%	-18.17%	4.21%	-2.27%	-4.90%	-14.60%

The Callan Periodic Table of Investment Returns conveys the strong **case for diversification** across asset classes (stocks vs. bonds), investment styles (growth vs. value), capitalizations (large vs. small), and equity markets (U.S. vs. non-U.S.). The Table highlights the uncertainty inherent in all capital markets. Rankings change every year. Also noteworthy is the difference between absolute and relative performance, as returns for the top-performing asset class span a wide range over the past 20 years.

A printable copy of The Callan Periodic Table of Investment Returns is available on our website at www.callan.com.

The Callan Periodic Table of Investment Returns 1996–2015

Callan's Periodic Table of Investment Returns depicts annual returns for 10 asset classes, ranked from best to worst performance for each calendar year. The asset classes are color-coded to enable easy tracking over time. We describe the well-known, industry-standard market indices that we use as proxies for each asset class in the text below.

- **Barclays Aggregate Bond Index** includes U.S. government, corporate, and mortgage-backed securities with maturities of at least one year.
- **Barclays High Yield Bond Index** measures the market of USD-denominated, non-investment grade, fixed-rate, taxable corporate bonds. Securities are classified as high yield if the middle rating of Moody's, Fitch, and S&P is Ba1/BB+/BB+ or below, excluding emerging market debt.
- **MSCI EAFE** is a Morgan Stanley Capital International Index that is designed to measure the performance of the developed stock markets of Europe, Australasia, and the Far East.
- **MSCI Emerging Markets** is a Morgan Stanley Capital International Index that is designed to measure the performance of equity markets in 23 emerging countries around the world.
- **Russell 2000** measures the performance of small capitalization U.S. stocks. The Russell 2000 is a market-value-weighted index of the 2,000 smallest stocks in the broad-market Russell 3000 Index.
- **Russell 2000 Value** and ● **Russell 2000 Growth** measure the performance of the growth and value styles of investing in small cap U.S. stocks. The indices are constructed by dividing the market capitalization of the Russell 2000 Index into Growth and Value indices, using style "factors" to make the assignment. The Value Index contains those Russell 2000 securities with a greater-than-average value orientation, while the Growth Index contains those securities with a greater-than-average growth orientation. Securities in the Value Index generally have lower price-to-book and price-earnings ratios than those in the Growth Index. The indices are market-capitalization-weighted. The constituent securities are not mutually exclusive.
- **S&P 500** measures the performance of large capitalization U.S. stocks. The S&P 500 is a market-value-weighted index of 500 stocks. The weightings make each company's influence on the Index performance directly proportional to that company's market value.
- **S&P 500 Growth** and ● **S&P 500 Value** measure the performance of the growth and value styles of investing in large cap U.S. stocks. The indices are constructed by dividing the market capitalization of the S&P 500 Index into Growth and Value indices, using style "factors" to make the assignment. The Value Index contains those S&P 500 securities with a greater-than-average value orientation, while the Growth Index contains those securities with a greater-than-average growth orientation. The indices are market-capitalization-weighted. The constituent securities are not mutually exclusive.

Callan

Callan was founded as an employee-owned investment consulting firm in 1973. Ever since, we have empowered institutional clients with creative, customized investment solutions that are uniquely backed by proprietary research, exclusive data, ongoing education and decision support. Today, Callan advises on more than \$2 trillion in total assets, which makes us among the largest independently owned investment consulting firms in the U.S. We use a client-focused consulting model to serve public and private pension plan sponsors, endowments, foundations, operating funds, smaller investment consulting firms, investment managers, and financial intermediaries. For more information, please visit www.callan.com.

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Chart Source: www.Callan.com/research/periodic

There is no guarantee that a diversified portfolio will outperform a non-diversified portfolio in any given market environment. Past performance is not a guarantee of future results. Indexes are unmanaged and cannot be invested in directly.



Behavior Traps-Herding

When a significant markdown in prices at a department store



When a significant markdown in the stock market

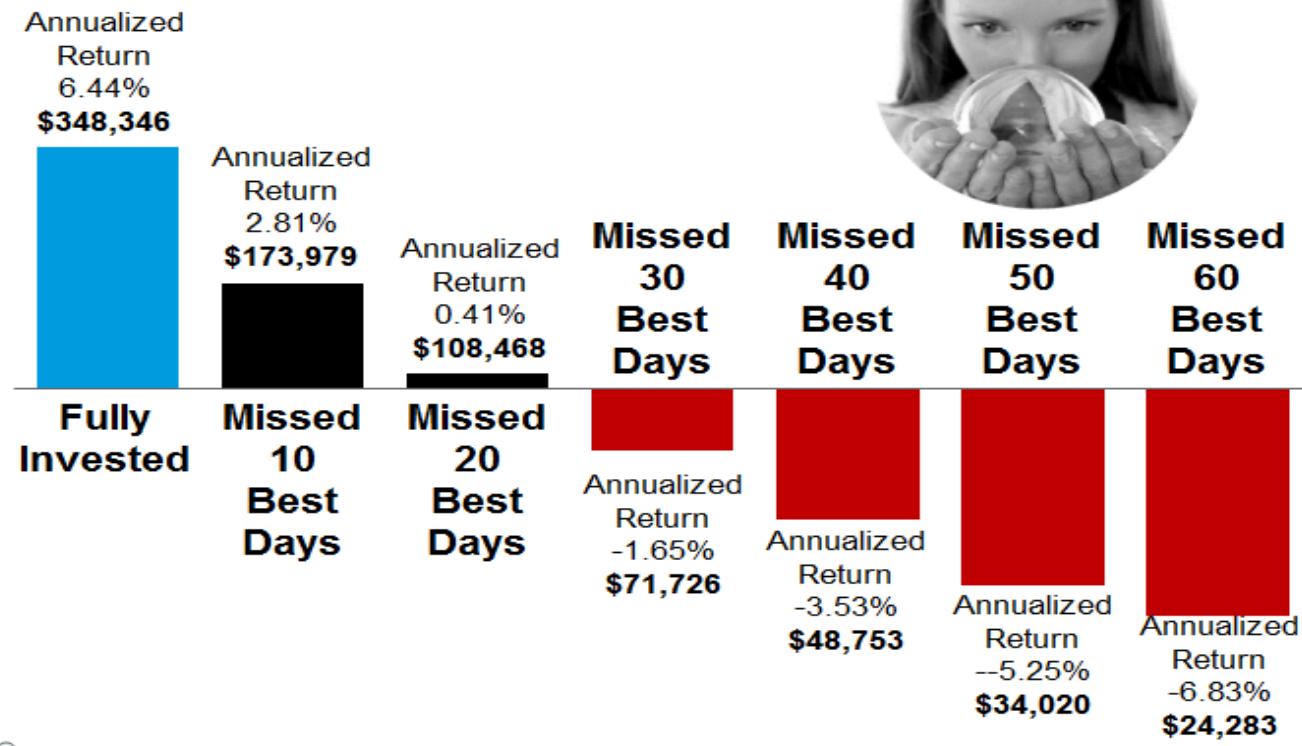




Behavioral Traps-Timing The Market

No One Has a Crystal Ball, Yet Often People Act as Though They Do

- Missing Even the 10 Best Days in the Market Reduced Returns by Almost 50% in the Last 20 Years
S&P 500 Index: performance of \$100,000 investment (1996–2015)

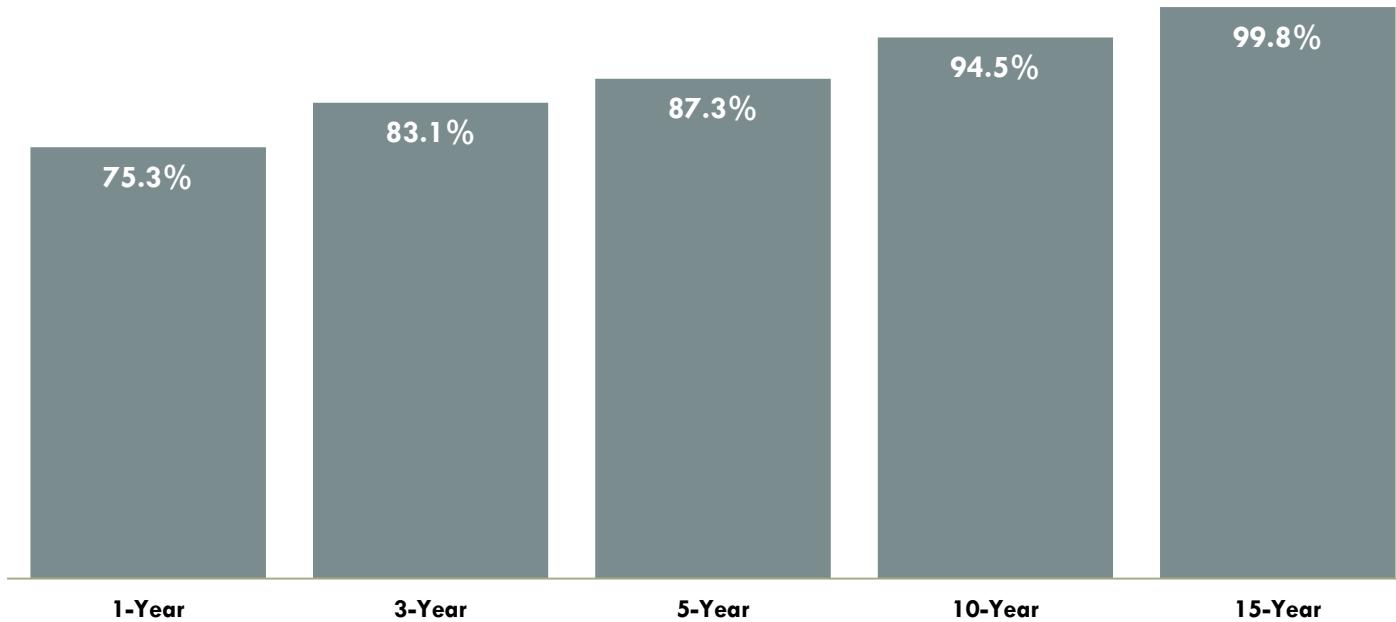


Source: Oppenheimer Funds. For illustrative purposes only and is not intended as investment advice. The charts are hypothetical examples which are shown for illustrative purposes only and do not predict or depict the performance of any investment. Index definitions can be found on page 75. **Past performance does not guarantee future results.**



Stocks-Long Term Perspective

Percentage of Years U.S. Stocks Posted Positive Returns Over Rolling Periods (1926–2015)



Rolling Monthly Returns

Source: Oppenheimer Funds. Morningstar Direct, 12/31/15. Chart is for illustrative purposes only and is not intended as investment advice. U.S. stocks are represented by the S&P 500 Index. **Past performance does not guarantee future results.**



Traps: The Temptation to Chase High Yields



- May sacrifice quality for yields
- Higher yields may not be sustainable.
- Concentration risks



Build a Diversified Portfolio

Why Diversify: Asset Classes Move In and Out of Favor

The Callan Periodic Table of Investment Returns

Annual Returns for Key Indices Ranked in Order of Performance (1996–2015)

1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015
S&P 500 Growth	S&P 500 Growth	S&P 500 Growth	MSCI Emerging Markets	Russell 2000 Value	Russell 2000 Value	Barclays Agg	MSCI Emerging Markets	MSCI Emerging Markets	MSCI Emerging Markets	MSCI Emerging Markets	Barclays Agg	MSCI Emerging Markets	Russell 2000 Growth	Barclays Agg	MSCI Emerging Markets	Russell 2000 Growth	S&P 500 Growth	S&P 500 Growth	
23.97%	36.52%	42.16%	66.42%	22.83%	14.02%	10.26%	56.28%	25.95%	34.54%	32.59%	39.78%	5.24%	79.02%	29.09%	7.84%	18.63%	43.30%	14.89%	5.52%
S&P 500	S&P 500	S&P 500	Russell 2000 Growth	Barclays Agg	Barclays Agg	Barclays Corp High Yield	Russell 2000 Growth	Russell 2000 Value	MSCI EAFE	MSCI EAFE	Barclays Corp High Yield	Barclays Corp High Yield	Russell 2000	Barclays Corp High Yield	Barclays Corp High Yield	Russell 2000 Value	S&P 500	S&P 500	
22.96%	33.36%	28.58%	43.09%	11.63%	8.43%	-1.41%	48.54%	22.25%	13.54%	26.34%	11.17%	-26.16%	58.21%	26.85%	4.98%	18.05%	38.82%	13.69%	1.38%
MSCI 500 Value	Russell 2000 Value	MSCI EAFE	S&P 500 Growth	S&P 500 Value	Barclays Corp High Yield	MSCI Emerging Markets	Russell 2000	MSCI EAFE	S&P 500 Value	Russell 2000 Value	Russell 2000 Growth	Russell 2000 Value	Russell 2000 Value	S&P 500 Growth	S&P 500 Value	Russell 2000 Value	S&P 500 Value	Barclays Agg	
22.00%	31.78%	20.00%	28.24%	6.08%	5.28%	-6.00%	47.25%	20.25%	5.82%	23.48%	9.13%	-28.92%	34.47%	24.50%	4.65%	17.68%	34.52%	12.36%	0.55%
Russell 2000 Value	S&P 500 Value	S&P 500 Value	MSCI EAFE	Russell 2000	Russell 2000	Russell 2000 Value	Russell 2000	Russell 2000 Value	S&P 500	S&P 500 Value	Russell 2000 Growth	Russell 2000	MSCI EAFE	S&P 500	MSCI EAFE	S&P 500 Growth	S&P 500 Value	Barclays Agg	
21.37%	29.98%	14.69%	26.96%	-3.02%	2.49%	-11.43%	46.03%	18.33%	4.91%	20.81%	7.05%	-33.79%	31.78%	19.20%	2.11%	17.32%	32.75%	5.97%	-0.81%
Russell 2000	Russell 2000	Barclays Agg	Russell 2000	Barclays Corp High Yield	MSCI EAFE	MSCI Emerging Markets	S&P 500	S&P 500 Value	Russell 2000 Value	Russell 2000	Barclays Agg	S&P 500 Growth	Barclays Corp High Yield	S&P 500 Value	Russell 2000	S&P 500	Russell 2000 Growth	Russell 2000 Growth	
16.49%	22.36%	8.70%	21.26%	-5.86%	-2.37%	-15.94%	38.59%	15.71%	4.71%	18.37%	6.97%	-34.92%	31.57%	15.12%	-0.48%	16.35%	32.39%	5.60%	-1.38%
Barclays Corp High Yield	Russell 2000 Growth	Barclays Corp High Yield	S&P 500	S&P 500	Russell 2000	Russell 2000 Growth	S&P 500	Russell 2000	Russell 2000	S&P 500	S&P 500	Russell 2000	S&P 500	Russell 2000	S&P 500	Russell 2000	S&P 500	S&P 500	
11.35%	12.95%	1.87%	21.04%	-9.11%	-9.23%	-20.48%	31.79%	14.31%	4.55%	15.79%	5.49%	-37.00%	27.17%	15.10%	-2.91%	16.00%	31.99%	4.89%	-3.13%
Russell 2000 Growth	Barclays Corp High Yield	Russell 2000 Growth	S&P 500	MSCI EAFE	S&P 500 Value	S&P 500 Value	Barclays Corp High Yield	Barclays Corp High Yield	Russell 2000	Russell 2000 Growth	S&P 500	Russell 2000 Growth	S&P 500	Russell 2000	Barclays Corp High Yield	MSCI EAFE	Russell 2000 Value	Russell 2000	
11.26%	12.76%	1.23%	12.73%	-14.17%	-11.71%	-20.85%	28.97%	11.13%	4.15%	13.35%	1.99%	-38.54%	26.47%	15.06%	-4.18%	15.81%	22.78%	4.22%	-4.41%
MSCI EAFE	Barclays Agg	Russell 2000	Barclays Corp High Yield	S&P 500	Barclays Corp High Yield	Barclays Corp High Yield	S&P 500 Value	S&P 500 Value	Russell 2000 Value	S&P 500 Growth	Barclays Corp High Yield	Barclays Corp High Yield	Barclays Corp High Yield						
6.05%	9.64%	-2.55%	2.39%	-22.08%	-11.89%	-22.10%	28.68%	10.88%	4.00%	11.85%	1.87%	-39.22%	21.17%	15.05%	-5.50%	14.61%	7.44%	2.45%	-4.47%
MSCI Emerging Markets	MSCI EAFE	Russell 2000 Value	Barclays Agg	Russell 2000 Growth	S&P 500	S&P 500 Growth	S&P 500	S&P 500 Growth	Barclays Corp High Yield	S&P 500 Growth	Russell 2000	MSCI EAFE	Russell 2000 Value	MSCI EAFE	Russell 2000 Growth	Barclays Agg	MSCI Emerging Markets	Russell 2000 Value	
6.03%	1.78%	-6.45%	-0.82%	-22.43%	-12.73%	-23.59%	25.66%	6.13%	2.74%	11.01%	-1.57%	-43.38%	20.58%	7.75%	-12.14%	14.59%	-2.02%	-1.82%	-7.47%
Barclays Agg	MSCI Emerging Markets	MSCI Emerging Markets	Russell 2000 Value	MSCI EAFE	Russell 2000 Growth	Barclays Agg	Barclays Agg	Barclays Agg	Russell 2000 Value	MSCI Emerging Markets	Barclays Agg	MSCI Emerging Markets	Barclays Agg	MSCI Emerging Markets	Barclays Agg	MSCI EAFE	MSCI Emerging Markets	MSCI Emerging Markets	
3.64%	-11.59%	-25.34%	-1.49%	-30.61%	-21.44%	-30.26%	4.10%	4.34%	2.43%	4.33%	-9.75%	-53.18%	5.93%	6.54%	4.21%	-2.27%	-4.90%	-14.60%	

The Callan Periodic Table of Investment Returns conveys the strong **case for diversification** across asset classes (stocks vs. bonds), investment styles (growth vs. value), capitalizations (large vs. small), and equity markets (U.S. vs. non-U.S.). The Table highlights the uncertainty inherent in all capital markets. Rankings change every year. Also noteworthy is the difference between absolute and relative performance, as returns for the top-performing asset class span a wide range over the past 20 years.

A printable copy of The Callan Periodic Table of Investment Returns is available on our website at www.callan.com.

The Callan Periodic Table of Investment Returns 1996–2015

Callan's Periodic Table of Investment Returns depicts annual returns for 10 asset classes, ranked from best to worst performance for each calendar year. The asset classes are color-coded to enable easy tracking over time. We describe the well-known, industry-standard market indices that we use as proxies for each asset class in the text below.

- **Barclays Aggregate Bond Index** includes U.S. government, corporate, and mortgage-backed securities with maturities of at least one year.
- **Barclays High Yield Bond Index** measures the market of USD-denominated, non-investment grade, fixed-rate, taxable corporate bonds. Securities are classified as high yield if the middle rating of Moody's, Fitch, and S&P is Ba1/BB+/BB+ or below, excluding emerging market debt.
- **MSCI EAFE** is a Morgan Stanley Capital International Index that is designed to measure the performance of the developed stock markets of Europe, Australasia, and the Far East.
- **MSCI Emerging Markets** is a Morgan Stanley Capital International Index that is designed to measure the performance of equity markets in 23 emerging countries around the world.
- **Russell 2000** measures the performance of small capitalization U.S. stocks. The Russell 2000 is a market-value-weighted index of the 2,000 smallest stocks in the broad-market Russell 3000 Index.
- **Russell 2000 Value** and ● **Russell 2000 Growth** measure the performance of the growth and value styles of investing in small cap U.S. stocks. The indices are constructed by dividing the market capitalization of the Russell 2000 Index into Growth and Value indices, using style "factors" to make the assignment. The Value Index contains those Russell 2000 securities with a greater-than-average value orientation, while the Growth Index contains those securities with a greater-than-average growth orientation. Securities in the Value Index generally have lower price-to-book and price-earnings ratios than those in the Growth Index. The indices are market-capitalization-weighted. The constituent securities are not mutually exclusive.
- **S&P 500** measures the performance of large capitalization U.S. stocks. The S&P 500 is a market-value-weighted index of 500 stocks. The weightings make each company's influence on the Index performance directly proportional to that company's market value.
- **S&P 500 Growth** and ● **S&P 500 Value** measure the performance of the growth and value styles of investing in large cap U.S. stocks. The indices are constructed by dividing the market capitalization of the S&P 500 Index into Growth and Value indices, using style "factors" to make the assignment. The Value Index contains those S&P 500 securities with a greater-than-average value orientation, while the Growth Index contains those securities with a greater-than-average growth orientation. The indices are market-capitalization-weighted. The constituent securities are not mutually exclusive.

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Callan was founded as an employee-owned investment consulting firm in 1973. Ever since, we have empowered institutional clients with creative, customized investment solutions that are uniquely backed by proprietary research, exclusive data, ongoing education and decision support. Today, Callan advises on more than \$2 trillion in total assets, which makes us among the largest independently owned investment consulting firms in the U.S. We use a client-focused consulting model to serve public and private pension plan sponsors, endowments, foundations, operating funds, smaller investment consulting firms, investment managers, and financial intermediaries. For more information, please visit www.callan.com.

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Chart Source: www.Callan.com/research/periodic

There is no guarantee that a diversified portfolio will outperform a non-diversified portfolio in any given market environment. Past performance is not a guarantee of future results. Indexes are unmanaged and cannot be invested in directly.

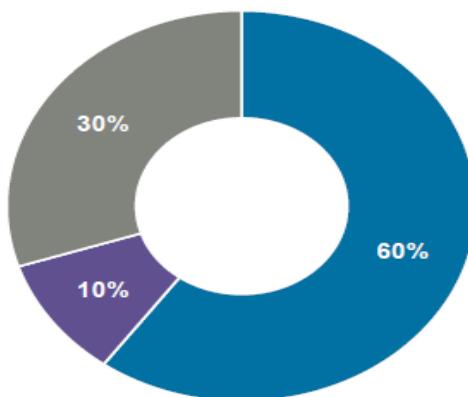


Build a Diversified Portfolio

Why Diversify? May provide better returns with similar risk.

Maximizing the power of diversification 2001-2015

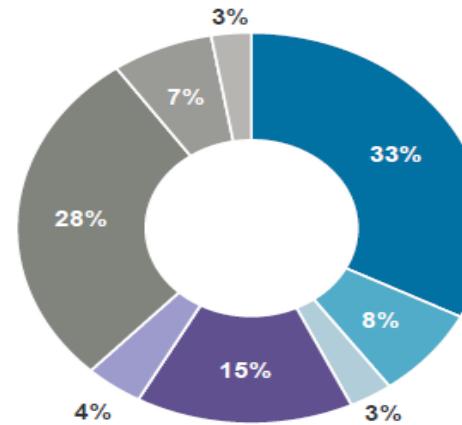
Less Diversified Portfolio



Return: 5.4%
Standard Deviation: 12.5%

- S&P 500
- EAFE Equity
- Barclays Agg.

More Diversified Portfolio



Return: 6.2%
Standard Deviation: 12.7%

- S&P 500
- Russell 2000
- REIT
- EAFE Equity
- Emerging Market Equity
- Barclays Agg.
- US High Yield
- Emerging Markets Debt

Source: JPMorgan. Indexes and weights of the less diversified portfolio are as follows: U.S. stocks: 60.00% S&P 500; International stocks: 10.00% MSCI EAFE; U.S. bonds: 30.00% Barclays Capital Aggregate. More diversified portfolio is as follows: U.S. stocks: 32.50% S&P 500, 7.50% Russell 2000, 3.00% NAREIT Equity REIT Index; International stocks: 15.00% MSCI EAFE, 4.00% MSCI Emerging Markets; U.S. bonds: 28.25% Barclays Capital Aggregate, 7.00% Barclays U.S. High Yield; International bonds: 2.75% J.P. Morgan EMBI Global Diversified. Charts are shown for illustrative purposes only. Past returns are no guarantee of future results. Diversification does not guarantee investment returns and does not eliminate risk of loss.
Data as of December 31, 2015.

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