USING THE SCIENCE OF INVESTING TO CREATE MORE EFFICIENT PORTFOLIOS AND REDUCE THE RISK OF BLACK SWANS

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Markets are highly efficient.

All unique sources of systematic (non-diversifiable) risk should have similar risk-adjusted returns.

Portfolios should be broadly diversified across unique/independent sources of risk.

Traditional 60/40 portfolios dominated by single risk: market beta



TRADITIONAL PORTFOLIOS ARE DOMINATED BY SINGLE RISK: MARKET BETA

Typical Portfolio: 60% Stocks/40% Bonds

Equity Volatility 20%

BAM Bond Portfolio (4-5 Year Average Maturity) Volatility 5%

Equity Risk: $60 \times 20 = 1200 + Bond Risk: 40 \times 5 = 200$

Total Risk: 1200 + 200 = 1400

Percentage Equity Risk: 1200/1400 = 86%



TRADITIONAL 60/40: THE HARSH REALITY

1928-2018: 60% S&P 500/40% 5-year Treasuries returned 8.4%.

1982 through 2018, returned 10.0%

"Golden Era": Three favorable tailwinds are not likely to recur

- Equity valuations rose sharply, CAPE 10 increased from 7 to 28.*
- Yield on 10-year Treasury fell from about 14% to less than 3%.**
- Corporate after-tax profits as percent of GNP about doubled from 5% to 9%.***

Based on current valuations/yields, expected returns: U.S. stocks about 6% and Treasury bonds about 3%, 60/40 portfolio expected return about 5%, less than half of the return prior 37 years.



Information from sources deemed reliable, but its accuracy cannot be guaranteed.

^{*} www.econ.yale.edu/-shiller/data/htm

^{**}fred.stlouisfed.org

^{***} fred.stlouisfed.org

HARSH REALITIES

- 1. Expected returns lower
- 2. Increased longevity
- 3. Increased need for long term care
- 4. Risks to Social Security



MOVING TOWARD A RISK PARITY PORTFOLIO APRIL 1993 – DECEMBER 2018

Portfolio A: 60% Vanguard Total (U.S.) Stock Market Index Fund (VTSMX)/ 40% Vanguard Intermediate-Term Treasury Fund (VFITX)

Portfolio B: 40% DFA U.S. Small Value Fund (DFSVX)/60% Vanguard Intermediate-Term Treasury Fund (VFITX)

| | Portfolio A* | Portfolio B* |
|--|-----------------------------|------------------------------------|
| Annualized Return (%) | 7.8 | 8.1 |
| Standard Deviation | 9.0 | 7.7 |
| Beta | 0.60 (1.00) | 0.41 (1.04) |
| Size | 0.0 | 0.33 (0.82) |
| Value | 0.0 | 0.26 (0.65) |
| Quality | 0.0 | 0.02 (0.05) |
| Term | 0.16 (0.40) | 0.24 (0.40) |
| Lowest Calendar Year Return (%) | -19.5 | -8.9 |
| Highest Calendar Year Return (%) | 29.5 | 24.1 |
| Quality Term Lowest Calendar Year Return (%) | 0.0 0.16 (0.40) -19.5 | 0.02 (0.05) 0.24 (0.40) -8.9 |

^{*}Figures in parentheses are the loadings of the mutual funds.

Annualized return information is provided to show the benefits of factor diversification and does not reflect the actual performance of any portfolios managed by Advisor. Therefore, return information is hypothetical as it does not reflect the results of an actual portfolio managed by Advisor and does not reflect any advisory fees or the trading cost incurred in the management of an actual portfolio. Information from sources deemed reliable, but its accuracy cannot be guaranteed. Performance is historical and does not guarantee future results. April 1993 was selected as the starting date because of the start date of the mutual funds shown above. All portfolios rebalanced quarterly for return and standard deviation purposes. Standard deviation annualized from quarterly data by multiplying the quarterly standard deviation by the square root of four. Regressions based on monthly data. Beta, Size, and Value based on French Data Library, and Quality based on AQR's Quality Minus Junk Factor. Term factor estimated as the difference between the return on the Long Term Government Bond Index less the return of one-month treasury bills.

FACTOR RETURN AND RISK (%)

1927-2018

| | Mean Return | Standard Deviation | Sharpe Ratio |
|----------------|-------------|--------------------|--------------|
| Beta | 8.3 | 20.4 | 0.41 |
| Size | 3.2 | 13.7 | 0.23 |
| Value | 4.7 | 14.2 | 0.33 |
| Momentum | 9.2 | 15.7 | 0.59 |
| Profitability* | 3.3 | 9.5 | 0.35 |
| Quality** | 4.7 | 9.6 | 0.50 |
| P1 | 6.4 | 8.8 | 0.72 |
| P2* | 5.1 | 5.5 | 0.93 |
| P3** | 5.6 | 4.9 | 1.14 |

Data for Market (Beta), Size, Value, Momentum, and Profitability is based on annual premiums from the Ken French Data Library. Quality is based on monthly data from AQR, and compounded to approximate an annual premium. Indices are not available for direct investment. Their performance does not reflect the expenses associated with the management of an actual portfolio nor do indices represent results of actual trading. Information from sources deemed reliable, but its accuracy cannot be guaranteed. Performance is historical and does not guarantee future results. Total return includes reinvestment of dividends. See "Portfolio Factor Allocations" slide for constructions. *1964-2018 & **1958-2018 time frames are used for P2 & P3 respectively due to availability of data.

HISTORICAL CORRELATIONS

1964-2018

| Factor | Beta | Size | Value | Momentum | Profitability | Quality |
|---------------|-------|-------|-------|----------|---------------|---------|
| Beta | 1.00 | 0.27 | -0.23 | -0.18 | -0.26 | -0.60 |
| Size | 0.27 | 1.00 | 0.03 | -0.12 | -0.20 | -0.49 |
| Value | -0.23 | 0.03 | 1.00 | -0.20 | 0.07 | -0.03 |
| Momentum | -0.18 | -0.12 | -0.20 | 1.00 | 0.05 | 0.28 |
| Profitability | -0.26 | -0.20 | 0.07 | 0.05 | 1.00 | 0.67 |
| Quality | -0.60 | -0.49 | -0.03 | 0.28 | 0.67 | 1.00 |

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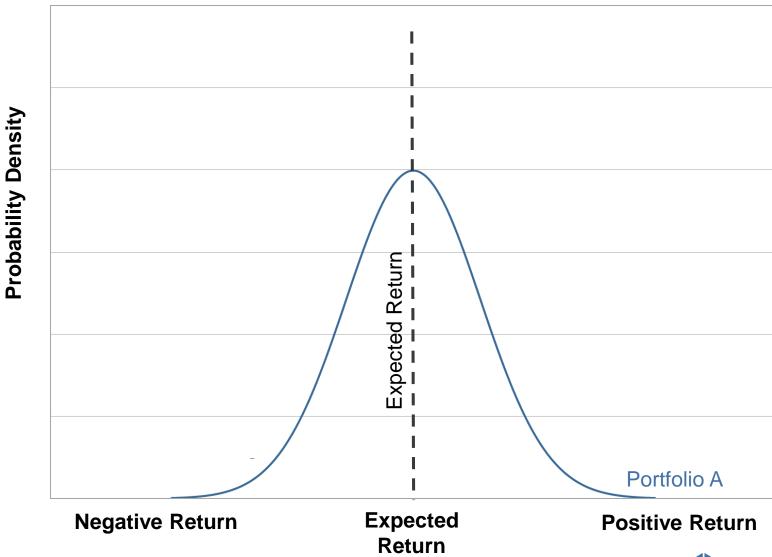


FORWARD-LOOKING ODDS OF UNDERPERFORMANCE: A NEGATIVE RETURN (%)

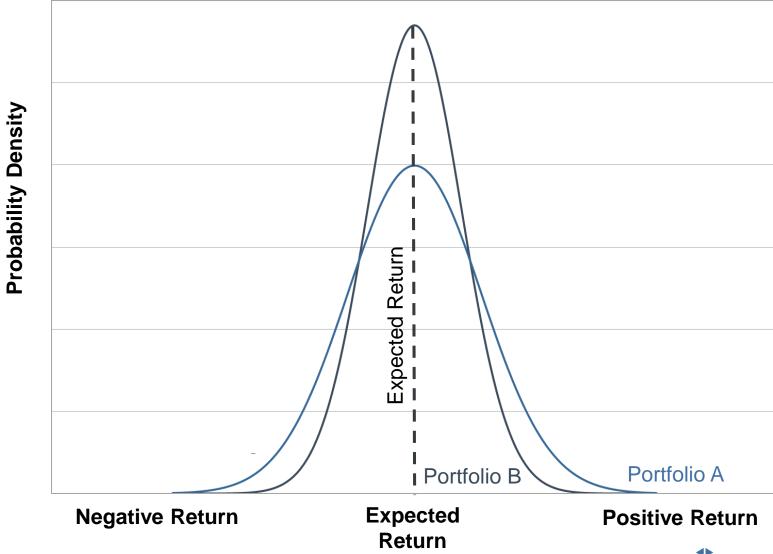
| | 1-Year | 3-Year | 5-Year | 10-Year | 20-Year |
|-----------------------|--------|--------|--------|---------|---------|
| Beta | 34 | 24 | 18 | 10 | 3 |
| Size | 41 | 34 | 30 | 23 | 15 |
| Value | 37 | 28 | 23 | 15 | 7 |
| Momentum | 28 | 15 | 9 | 3 | 0 |
| Profitability* | 36 | 27 | 22 | 14 | 6 |
| Quality** | 31 | 19 | 13 | 6 | 1 |
| P1 | 23 | 11 | 5 | 1 | 0 |
| P2* | 18 | 5 | 2 | 0 | 0 |
| P3** | 13 | 2 | 1 | 0 | 0 |

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WHICH DISTRIBUTION WOULD YOU CHOOSE?



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MONTE CARLO ANALYSIS MARKET PORTFOLIO VERSUS RISK TARGET 3

Improved Odds of Success

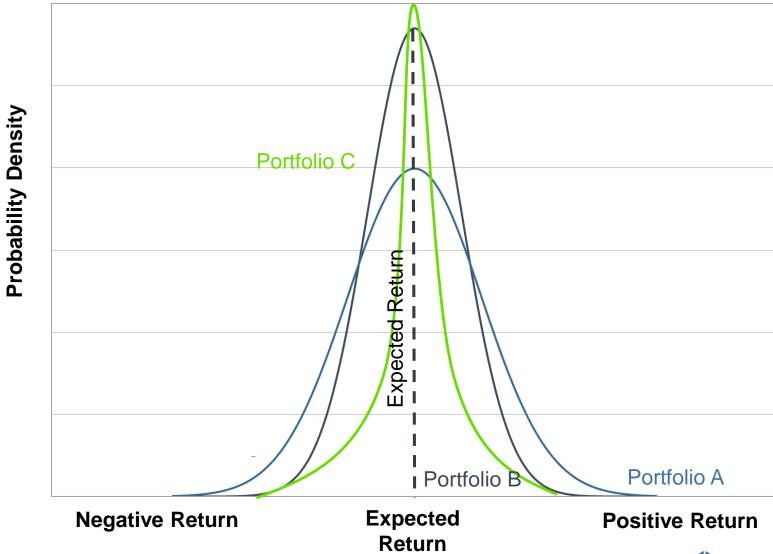
Probability of Having \$1 Left for 30-Year Horizon

| Allocation | Withdrawal Rate | | | |
|--------------------------|-----------------|------|------|------|
| | 3.0% | 3.5% | 4.0% | 5.0% |
| RT3 20/80 - Market 20/80 | 0% | 7% | 14% | 6% |
| RT3 40/60 - Market 40/60 | 1% | 6% | 13% | 18% |
| RT3 60/40 - Market 60/40 | 3% | 7% | 11% | 18% |
| RT3 80/20 - Market 80/20 | 4% | 8% | 11% | 17% |
| RT3 100/0 - Market 100/0 | 6% | 8% | 11% | 15% |

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WHICH DISTRIBUTION WOULD YOU CHOOSE?



THE INVESTMENT WORLD IS GETTING FLATTER

While there are still important diversification benefits from adding international equities, as world becomes more integrated and technology benefits spread quickly correlations are rising, reducing the benefit.

In crises the correlation of all equity asset classes tends to rise towards one.

Increases the importance of adding unique sources of risk and return.



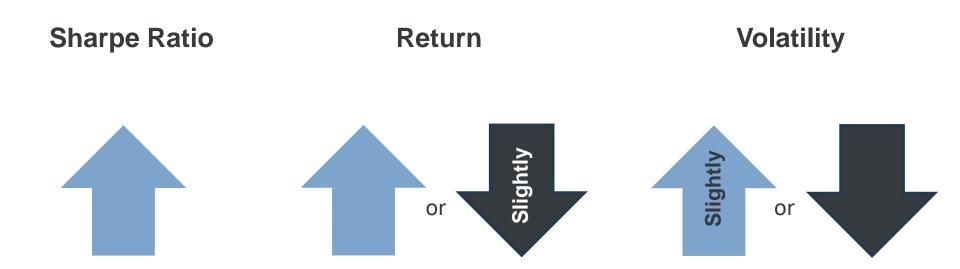
HOW TO CREATE EVEN MORE EFFICIENT PORTFOLIOS, FURTHER REDUCING TAIL RISK

Adding alternative investments: unique sources of risk/return

- Reinsurance
- Alternative lending
- Variance risk premium
- Long/short alternative style premium
- Managed futures



EXPECTED IMPACT OF ALTERNATIVES



Bonds in blue arrow, stocks in black arrow

True when used in either taxable or tax-advantaged accounts.



BENEFIT OF ADDING PORTFOLIO OF ALTERNATIVES WITH UNIQUE RISKS

| | Expected Return (%) | Expected S.D. (%) |
|--|---------------------|-------------------|
| Reinsurance (SRRIX) | 7.5 | 12.5 |
| Alternative Lending (LENDX) | 6 | 5 |
| Variance Risk Premium (AVRPX) | 9.5 | 10 |
| Long-Short Alternative Style Premium (QSPRX) | 7 | 10 |
| Equal-Weighted Portfolio | 7.5 | 5 |



MONTE CARLO ANALYSIS – MARKET PORTFOLIO VERSUS RISK TARGET 3 WITH 25% ALTERNATIVES

Improved Odds of Success

Probability of Having \$1 Left for 30-Year Horizon

| Allocation | Withdrawal Rate | | | |
|-------------------------|-----------------|------|------|------|
| | 3.0% | 3.5% | 4.0% | 5.0% |
| 20/25/55 - Market 20/80 | 1% | 14% | 37% | 34% |
| 35/25/40 - Market 40/60 | 3% | 11% | 23% | 34% |
| 45/25/30 - Market 60/40 | 6% | 13% | 19% | 26% |
| 55/25/20 - Market 80/20 | 9% | 15% | 18% | 22% |
| 75/25/0 - Market 100/0 | 11% | 15% | 19% | 21% |

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Diversifying across unique sources of risk factors and alternative investments:

- Creates more efficient portfolios
- Reduces portfolio volatility
- Narrows the potential dispersion of returns
- Reduces tail risks

